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MEMORANDUM

NATIONAL SECURITY COUNCIL

SECRETINFORMATION
14 September 1973

MEMORANDUM FOR HENRY A. KISSINGER

ON-FILE NSC RELEASE
INSTRUCTIONS APPLY

FROM:

A. W. MARSHALL *A*

SUBJECT:

Lunch with Director of Central Intelligence,
Friday, 14 September 1973

You are having lunch with Bill Colby at 1:00 p.m., Friday, 14 September 1973. Talking points are attached at Tab A.

BACKGROUND

With Colby's swearing in ten days ago what has been in effect a long interregnum period ended. Colby has taken a number of actions in his new role, for example he has:

-- Abolished the Office of National Estimates and is establishing a set of National Intelligence Officers.

-- Issued for the guidance of the community a document giving a Perspective of the Intelligence Environment.

-- Submitted a set of Management Objectives to achieve the goals of the President's reorganization in compliance with OMB's Management by Objectives Program.

-- Sent you a memorandum suggesting changes in the composition and functioning of the NSCIC.

He is headed in the right direction. He is aware that the quality of the product is not adequate, at least for your needs. He wants more guidance as to needs, critical review and feedback on the product. Both NSCIC and NSC generated guidance and critical review should be provided to him.

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TAB A

HAK TALKING POINTS

Lunch with DCI

September 14, 1973

-- Tell Colby that you have reviewed his submission to OMB's Management by Objectives Program. They are wholly consistent with the objectives stated in the President's November 5, 1971 memorandum. You also understand that next year he plans to state objectives in terms of substantive intelligence problems. How will this work?

-- You have his suggestions for changes in the NSCIC and its Working Group under consideration. You want to consider them in terms of your new situation, and in terms of how best to institutionalize the important NSCIC functions of guidance and product review. Ask for his views.

-- His document, Perspective on the Intelligence Environment, is very useful. You are considering asking the NSCIC Principals to comment on it in the hope that useful guidance to the intelligence community might be obtained. Reacting to DCI guidance to the community may be one of the easiest and best ways for the NSCIC to give guidance. Ask for his views as to what would be most useful to him in the way of guidance.

-- Ask Colby to describe his notions as to how the National Intelligence Officers will function. How does he see them producing better products?

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